



**BIRLA INSTITUTE OF TECHNOLOGY AND SCIENCE  
PILANI (RAJASTHAN) INDIA**

**CERTIFICATE**

This is to certify that the thesis entitled "**Analysis of Factors Influencing the Maturity of Business Intelligence & Analytics (BI&A) Capability of Organizations in India**" and submitted by **Aditi S. Divatia, ID No. 2013PHXF0304P** for the award of Ph.D. degree of the institute, embodies original work done by her under our supervision.

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